

2016 State of the County

2015 Departmental Accomplishments

Animal Control – Director: Andrew Seltz

- Animal Control Officers conducted 1,457 activities in the field which resulted in numerous animal rescues, return of lost dogs to owners, educational opportunities to pet owners, and misdemeanor and felony animal cruelty investigations.
- Animal Shelter staff received a total of 1,551 animals; placing 423 in foster homes, transferring 24 to shelters statewide, returning to 209 to their owners, and finding 908 permanent homes through adoptions. Shelter staff participated in multiple off site adoption events to include 2 events at the Detroit Zoo.
- The Department continues to partner and grow with the Friends of Livingston County Animal Shelter which helps to offset animal medical expenses along with shelter enhancement projects. Staff members also continue to grow and evolve our Volunteer and Foster programs which greatly enhance the shelter’s ability to place shelter pets into permanent homes. Animal Control Officers engage the community via presentations and engagements at local schools and community centers in an effort to educate owners on responsible pet ownership.
- The Department provides for a Trap-Neuter-Return program that provides for low cost spay and neuter services specifically for cats. This program lowers the occurrences of cats entering the shelter system as well as overpopulation in the community. A total of 335 procedures were conducted in 2015 thus preventing thousands of kittens being born within the county.
- Additionally, the Department provides for a Low Cost Spay and Neuter program which provides those within the county with financial hardships the opportunity to have their pet spayed or neutered for a reasonable price. 291 procedures were conducted in 2015, again preventing unwanted litters of pets from being born and entering into the shelter system.

Airport – Director: Mark Johnson

- The Airport saw an increase of 11% in jet fuel sales for 2015, the fourth year in a row. Avgas sales were the highest this year since 2007 and were up 20% from 2014.
- A new fuel farm with storage for 30,000 gallons of aviation fuel was completed in May 2015.

- A new privately funded hangar was constructed and completed in October for corporate aircraft storage, and as a result, additional corporate aircraft have been based at the field.

Building Inspections – Director: Jim Rowell

- The building department was very busy in 2015. By law, Building Departments are not allowed to make a profit. Through increased efficiencies, the Livingston County Building Department not only operated within these rules, but created a revenue surplus allowing the department to lower permit fees by 25%. We are unaware of any other department in the State that has ever obtained this goal and/or lowered permit fees.
- The Building department continues to look for ways to increase services for their customers. As an example, the department has recently purchased electronic radon gas detectors and is testing homes upon request at no charge. Radon gas is the second largest cause of lung cancer. In addition, the department is also working on obtaining equipment and training to perform energy audit services to our clients. This energy audit will be a new requirement in the upcoming codes in 2016. With the county staff helping customers to perform these audits, our builders can concentrate on building safe quality buildings. Our additional service help to keep costs down and promote continued prosperous development in Livingston County.
- The Building Department has committed to new software to help streamline permitting and inspection processes. This new software will help our customers and staff to be more efficient. In the near future, customers will be able perform inspection scheduling as well check inspection results right from their phones, tablets or computers.

Central Dispatch – Director: Jeff Boyd

- 2015 has been a very exciting year for Central Dispatch. A \$1.5 million office remodel to upgrade all of the dispatch furniture, replace outdated radios with new intraoperative radio consoles, added additional phone positions was completed. Additional staff was hired to manage the call volume and the safety of all of the county responders and citizens. Central Dispatch is also in the process of completing a backup dispatch center project.
- We at Central Dispatch are looking forward to 2016. Our plan is to bring in Emergency Fire Dispatch (EFD) and Emergency Police Dispatch (EPD) protocols to our call taking process. These protocols will assist in more efficient call processing times, enhance patient/victim care, and heighten responder safety with asking the appropriate questions at the right time. We will also continue our research to establish a Text-to-911

system for Livingston County as way to assist those who are unable to speak during an emergency.

Community Mental Health

- The major focus has been to continue to collaborate with other County Departments and Community Agencies to continue to provide the necessary services to children and adult with Mental Health, Developmental Disabilities, and Substance Use needs despite significant budget cuts of our State General funds, which historically has allowed us to serve the community in a more comprehensive and flexible way.
- Livingston County Community Mental Health received a Substance Use Grant from the Community Mental Health Partnership of Southeast Michigan to develop an Engagement Center in the amount of \$398,780. The Engagement Center will serve Livingston County residents and will allow for the integration of substance use disorders and co-occurring adults a 12 to 24 hour a day approach of support and recovery. The intention of this Center would be to reduce Emergency room visits, provide potential diversion support for criminal justice offenses, and most importantly offer the necessary support to individuals to maintain sober living and prevent a relapse. Most of the support will be provided by Peers in collaboration with other supportive staff (case manager, coordinator). Livingston County CMH is currently working with St. Joseph Hospital-Livingston on location options for the Center. The intention is that the Center will be operational in the spring of 2016.
- Livingston County Community Mental Health received a Jail Diversion grant from the Michigan Department of Health and Humans Services in the amount of \$681,220. The following are goals of this grant:
 - Create a comprehensive collaborative agreement utilizing the step-up together toolkit that will provide the necessary infrastructure and accountability for all of our jail diversion efforts.
 - Increase understanding of individuals with mental health, substance use, and developmental disabilities through the CIT model for law enforcement, first responders and dispatch/Emergency services personnel. In addition, increase the use of mental health first aid to increase the community understanding and reduce stigma.
 - Increase opportunities for jail diversion of individuals with mental health, substance use, and developmental disabilities through various methods including pre-booking interventions

- Increase and streamline access to screening, assessment, and interventions in the jail through a partnership to ensure coordination without duplication of efforts.
- Provide pre- and post-diversion case management.

County Administration/Finance – Financial Officer: Cindy Catanach

- Prepared and presented a balanced 2016 Operating Budget to the Board of Commissioners in October 2015, a full six weeks earlier than the prior year. Also began restructuring the presentation of the budget document to achieve better transparency and be more useful for the public to learn about County Services and the costs associated with providing these services. The budget process continues to be revised to encourage more participation and communication between the County Board of Commissioners and Department Directors and other Elected Officials.
- Streamlined departmental request for changes or additions to authorized FTEs by eliminating a 5 page Request for Position packet to a one page form that is used by all departments to replace vacant positions, make any type of changes to FTEs, verify the position was authorized and budgeted for, or if a new position is being requested there is a steady funding source identified before going to the Board for approval.
- Have made current financial policies available and easily accessible to both County employees and the public on the County web site for transparency purposes and to promote accountability.
- Accounts Payable works with every County department to ensure vendors are paid timely and expenses are recorded accurately. In 2015 more than 21,000 invoices were processed and 11,743 checks issued to vendors.
- Purchasing successfully worked with 13 County departments in issuing 22 Request for Proposals (RFP) including assisting LETS with five of their grant funded capital projects on time and within budget. The projects include concrete & asphalt replacements, a new generator back-up system, replacement of a fuel pump and an alternative fuel dispensing system.

County Clerk – Elizabeth Hundley

- The Livingston County Clerk's Office continues to be busy issuing Vital Records and other important documents to our constituents. In December, the Clerk's Office implemented the new CPL law and processed 582 applications during that month. The County Clerk's Office continues to see a high volume of public at both the Historic Courthouse and the Judicial Center. Our main focus remains providing excellent service to our constituents.

- The Elections Division conducted two elections during 2015. The Board of Canvassers canvassed over 160 precincts each for the Special and City General elections and affirmed the results. Livingston County is very fortunate to have a dedicated staff and the cooperation of all the municipal clerks.
- The Circuit Court Clerk's Office devoted significant time and energy to develop and build the practices and procedures needed to implement the electronic imaging system known as OnBase for circuit court domestic cases. Extensive staff time was given to train and test this software with a "soft" go live date of December 23, 2015. Additionally, the Circuit Court Clerk's office put in effect a newly revised Family Court Plan implemented by the Court with an effective date of September 28, 2015 which required the Clerk to effectuate the reassignment of cases and judges as well as update many forms to reflect and accommodate the changes in the revised plan.

Courts – Honorable Chief Judge David J. Reader

- Recently, the Livingston County Juvenile Court was recognized by Governor Rick Snyder in his Criminal Justice Message for its strong commitment to successful and cost effective community based services. Through the utilization of evidence based, intensive services, Livingston has not only reduced costs by hundreds of thousands of dollars over the past three years, but has reduced the number of days youth spend in costly residential placements by over 8,400 days. Three years ago the Court began placing a strong emphasis on administering thorough assessments in order to identify the needs as well as the risk factors of a case so that an effective case service plan could be developed. This was done through the use of the JIFF (needs), CAFAS (needs), and MJJAS (risk) tools. These tools have assisted with gaining a better understanding of the types of services that are needed to address the specific areas of concern. Prior to any recommendation for out of home placement, we also hold an administrative staffing which includes the probation officers, supervisors, and any professional involved in the case. This is done as a means to ensure that all that all community based options for treatment have been exhausted prior to out of home placements being recommended.
- The Livingston County Veterans' Court celebrated its first year of operation. The Court has been able to look beneath the surface of offenses that brought a Veteran into the criminal justice system. The successful program, through proper treatment and intensive guidance from the Honorable Carol Sue Reader and the help from The Livingston County Veterans Treatment Foundation, Veteran advocates, and many Community Sponsors, has helped about fifteen Veterans begin to live the life they fought for.

Drain Commissioner – Brian Jonckheere

- In 2015, the Solid Waste Program collected 52,580 pounds of Household Hazardous Waste from our residents in three collections. 29,477 pounds of household batteries were collected from our 25 drop off locations around the County.
- A total of 92 rain barrels and composting bins were sold in 2015.
- The Livingston County Parks and Open Space Advisory Committee has provided security for Lutz County Park through the presence of a park caretaker that lives in the Lutz homestead south of the park entrance and farms the cropland surrounding the trailhead parking area. Despite these security efforts, vandals have been able to enter this remote area after dusk and cause destruction to park land. To address these security concerns, the County Drain Commissioner obtained the donation of a security camera system from Kennedy Industries of Wixom and County Planning submitted and received a \$2,828 Risk Avoidance Program grant through Livingston County's risk insurance provider, Michigan Municipal Risk Management Authority (MMRMA). The MMRMA grant will assist with the set-up costs associated with this system including components such as batteries and cellular modems. The security system will not only help protect park resources, but it will also benefit Livingston County by giving us beneficial data regarding park usage that will influence Livingston County's future plans for park improvements and programming.

EMS – Director: Jeff Boyd

- EMS has been granted national accreditation from the Commission on Accreditation of Ambulance Services for meeting national standards of excellence. Livingston County's EMS is now part of an elite group of mobile healthcare providers. Approximately, 165 agencies have achieved this distinction that represents less than 1% of more than 19,000 EMS agencies across the country.

Equalization – Director: Mike Ortiz

- As a service the Equalization department has provided cost effective education to the various parts of the community. The Board of Review Workshop explains the changes in tax laws and how the changes impact value for the local Board of Review members while counting as continuing education for assessing personal.
- In 2015 the department provided the Equalization Module CAMA Data Standards course at a minimal cost to the local unit. While the course provided the continuing education it also set standards allowing the easy access for shared information between the local units of government, the county and the state. By having the set standards the

information will not only flow more effectively, it will also require less time to interpret the information obtained.

Facility Services – Director: Chris Folts

- The Facility Service Department recognized a need to redesign and recreate the amphitheater at the Historical Courthouse in down town Howell. The amphitheater host several events including the popular Concerts at the Courthouse series. The first phase of the project is was completed in the fall of 2015 with phase 2 of the project to be started early spring and be completed by Memorial Day.
- Facility Service has also been involved with the planning and construction of the Livingston County Jail remodeling as well as remodeling at the Building Department and MSUE.

Human Resources – Director: Jennifer Palmbo

- Implemented a classification and compensation study of 194 non-union classifications with a less than 5% appeal rate.
- Promoted supervisory training to current and prospective leaders within the County, developing an internship program for up and coming talent, and continuing our strategic business partnership with Cleary University.
- Achieved 95% employee compliance for Discriminatory Harassment Training in a 2 week period – training almost 700 employees using computer-based training.
- 3% cost of living wage increase passed on to all employee groups.

Information Technology – Director: Richard Malewicz

- Implementation of an enterprise content management (ECM) system within the Friend of the Court and Circuit Court Clerk, enabled the Courts to become more efficient, transparent, and more environmentally friendly by reducing material waste.
- Jail network and switches were upgraded in support of the jail expansion project. The upgraded technology components will allow future upgrades and expansions to be accomplished at a lower cost.
- Implementation of an integrated e-mail cloud solution providing enterprise-wide e-mail security, archiving, and continuity while providing system redundancy and increased transparency.

LETS – Director: Doug Britz

- The 20th annual “Stuff the Bus” event was another huge success. We packed a bus full of toys, clothing, and food, along with cash donations for local non-profit agencies and needy families.

- LETS continues to go green by adding two propane-fueled buses, bringing their fleet to eight! Propane-fueled buses cut greenhouse gas emissions by 24% and carbon monoxide emissions by 60% compared to gasoline or diesel. It is also 30-40% less expensive per gallon than gasoline with comparable fuel mileage.

Michigan Works! – Director: William Sleight

- In June, the County Board of Commissioners approved an interlocal agreement with Hillsdale, Jackson, Lenawee and Washtenaw Counties to create a new regional Michigan Works! program. This consolidation was partly in response to Gov. Snyder’s “Regional Prosperity Initiative” which aims to create stronger regional economies through increased collaboration and shared service delivery. New federal workforce legislation also mandates regional approaches to workforce and economic development. Although the administrative structure of the Michigan Works! system is changing, our service center in Howell will continue to provide high quality services to both employers and job seekers. In 2015, more than 2,600 job seekers found employment after using our service center.
- In addition, our Michigan Works! office helped 23 local companies obtain nearly \$600,000 in state and federal grants to upgrade the skills of 665 of their existing employees and to train 155 new employees.
- Michigan Works! is also leading an effort with our educational partners to launch MI Bright Future, an innovate web portal which provides valuable career information to students and job seekers and an efficient mechanism for our local employers to engage with our schools and colleges.

MSU Extension

- In 2015 Livingston County’s 4-H had 648 youth enrolled; served 1078 youth total, and had 2016 adult volunteers.
- The Children and Youth Institute held 5 programs with 80 participants that impacted 664 youth. 93% of these participants indicated that they increased their knowledge of techniques that promote school readiness.
- The MSU Product Center Food-Ag-Bio held 104 counseling sessions with 18 Livingston County entrepreneurs to develop products and businesses in the areas of food, agriculture, natural resources, and the bio economy.

OLSHA

- **Getting Ahead In a Getting By World** - “Getting Ahead” a program based on studies by Dr. Ruby Payne, a leading expert on overcoming poverty, is offered to Livingston County

residents who are in poverty and desiring to move towards a thriving life, is offered through OLHSA in collaboration with community partners. The work is centered on a workbook for people in poverty that shows how to use the hidden rules of class to build up financial, emotional, social, and other resources. Participants develop a series of mental models to examine their own lives and create new future stories. In 15-20 meeting sessions, the participants explore the impact that poverty has had on them, investigate economic realities, complete a self-assessment of their own resources, make plans to build their own resources, and develop a mental model of community prosperity to share with community leaders. Pre and post surveys of participants show movement from crisis towards thriving indicating successful outcomes. Goals include expanding to homeless Veterans and students beginning early 2016.

- **Goal to End Homelessness Among Veterans** - Federal, state, and local partners have committed to ending homelessness among Veterans. The goal is to achieve and sustain “functional zero” – a well-coordinated and efficient community system that assures homelessness is rare, brief and non-recurring and no Veteran is forced to live on the street. This means that every Veteran has access to the supports they need and want to avoid staying on the street and move quickly to permanent housing. Ending homelessness among Veterans requires a community-wide plan that organizes all resources and programs (“assets”) to achieve a functional end to Veterans homelessness this year and sustain functional zero for Veterans going forward. The Livingston County Continuum of Care (COC), which OLHSA is a member, has developed a community plan to end homelessness among Veterans. OLHSA assisted 15 veteran households move from homelessness to stable housing and prevented evictions for 12 households.
- **Walk For Warmth** - A big thank you to last year's chairperson, Under Sheriff Mike Murphy, and members of the annual Walk for Warmth planning team. The goal of \$90,000, was exceeded while raising the most ever in one year and helping those struggling to stay warm.
- **Community Need Assessment** - Utilizing timely demographic data and economic trends, broad stakeholder input and feedback was received. OLHSA staff, board members, community partners, and clients were engaged in community forums and client focus group discussions designed to stimulate understanding about the strengths and resources of the community, as well as the needs of individuals and families. Gaps in service delivery and unmet needs led to a series of recommendations for OLHSA to use as a guide for future programming and opportunities. The assessment provided an analysis of the state of poverty in Livingston in an effort to improve services to move individuals and families toward self-sufficiency, thereby eliminating poverty.

- **Updated Strategic Plan** - Completed a Strategic Plan, which included updates to Mission, Vision, and Values with an overall goal to increase the number of people who exit OLHSA programs demonstrating a move further from crisis and closer to thriving.

Planning: Director – Kathleen Kline-Hudson

- Professional Planning Services with the City of Brighton – In the spirit of collaboration, County Planning joins the Livingston County Building Department on the City of Brighton development team. Since September 2015, County Planning has been providing professional planning and zoning services to the City such as site plan review and zoning appeals. This contractual agreement will greatly assist the City as they transition from their long-time City Manager to his predecessor.
- County GIS Planning and Zoning Maps - The Livingston County Planning and GIS Departments have collaborated on an extensive update of the GIS parcel-based Existing Land Use and Zoning maps of each of the twenty local units of government in Livingston County. Once completed, this map database will be continually updated and maintained by County Planning through information supplied by the local units. The map database will be helpful for planning analysis and decision-making purposes at the county and local levels of government and the information will help shape a new Livingston County Master Plan.
- Livingston County Brown Bag Lunch Series - Over the last 5 years this quarterly brown bag lunch and learn series organized by County Planning has been very popular with the leaders of our local units of government. The program has provided a much needed forum for networking with government colleagues and learning about hot topics such as: Fracking, Aging Population, Complete Streets, Medical Marijuana, Green Infrastructure, Parks and Recreation, and this year, the introduction of a new Livingston County Master Plan. The events are usually hosted at a local Township Hall and participants bring their own brown bag lunch.

Prosecutor – William Vaillencourt

- Under the leadership of Livingston County Prosecutor William Vaillencourt, the Prosecutor’s Office continues to successfully represent the citizens of Livingston County in the prosecution of criminal cases and to bring justice to those who have been victims of crime, and it continues to do so in a cost-effective manner.
- During 2015, the Prosecutor’s Office authorized felony charges in 845 cases and misdemeanor charges in 2,696 cases. This represents a 10% increase in felonies over 2014 and continues to involve crimes of violence. Among the cases successfully tried before juries this past year include First Degree Felony Murder, Robbery, Child Abuse,

Criminal Sexual Conduct, Larceny, Drunk Driving, and Domestic Violence. In addition, convictions through guilty pleas were secured in numerous other violent crimes, including murder, robbery, and home invasion. Two murder cases were tried this year, both resulting in convictions - one a road-rage homicide that received national attention and a second one involving the 2011 cold-blooded killing of a man in his own home by a gunman hidden in his backyard.

- The Livingston County Prosecutor's Office continues to spearhead the fight against child sexual and physical abuse working with LACASA through the CARE Project, Livingston County's coordinated response to these crimes. In the last fiscal year, prosecutors participated in 176 forensic interviews of a child - an increase of almost 20% from the previous year.
- Working together with local law enforcement agencies, the Prosecutor's Office took the lead in 2015 in drafting a Sexual Assault Investigation Protocol to help reduce the trauma to victims. To ensure the integrity of these investigations, prosecutors trained police officers from departments across the county in implementing this protocol.
- To help reduce recidivism, the Prosecutor's Office continues to work with the Adult Drug Court and Juvenile Drug Treatment Court to deal with drug and alcohol addicted offenders and the Intensive Treatment Court to address those offenders with mental health issues. Working in conjunction with the courts, this past year also saw success in the first year of a Veteran's Treatment Court designed to help offenders who have served our country.

Public Health – Director: Dianne McCormick

- **Cross-Jurisdictional Foodborne Illness Tabletop Exercise**
LCDPH, through a coordinated effort with the Michigan Department of Agriculture and Rural Development (MDARD), facilitated a tabletop exercise that was intended to simulate a foodborne illness outbreak that extended across county jurisdictional lines. This exercise helped to identify issues related to communication, coordination and capacity based on the responsibilities of local, state, and federal agencies during the investigation of a foodborne outbreak. Through this exercise LCDPH was able to better define their role and strengthen relationships with neighboring county health departments, MDARD, and the FDA. Should a cross-jurisdictional event occur in the future, LCDPH will be better prepared.
- **Ebola Monitoring**
Livingston County Department of Public Health continued to aid in facilitating monitoring of local individuals with travel to the Ebola affected countries. Planning and

exercising was conducted with local, regional, and state partners in order to improve response in the event of a special pathogen incident.

- **Closed Point of Dispensing Sites**

The LCDPH Emergency Preparedness program has increased community partnerships by obtaining three more Closed Point of Dispensing Sites, which will be utilized in the event of mass dispensing of medications during a public health emergency. Currently LCDPH is planning a functional Strategic National Stockpile Exercise for 2016 at one of its Open Point of Dispensing Sites.

- **MAPP Process, Community Health Improvement Plan, & Strategic Planning**

The MAPP Team is made up of 65+ members of our community and represents all sectors of the community including: state and local governmental representation, human health and service agencies, hospitals, community residents, and many more. MAPP Team members have dedicated over a year of their time, to date! During this past year the MAPP Team has completed four distinct assessments that led to the creation of the county's first Community Health Improvement Plan. A steering committee will make sure we are following through with the plan as we implement, track, and evaluate the strategies in the plan to improve our community's health. Lastly, LCDPH is working with staff and the Board of Commissioners to generate an agency strategic plan and to roll out a performance management and quality improvement plan, as well as a workforce development plan.

- **Dental Needs**

In partnership with Saint Joseph Mercy Hospital, the Department of Public Health began working to see that dental services are available to the thousands of Livingston County residents on Medicaid and steps are being finalized to accomplish this needed service.

Register of Deeds – Sally Reynolds

- The Register of Deeds Office has implemented the use of Property Fraud Alert (PFA) on the County website for residents. This is a program paid for by the Register of Deeds as a free service to county residents. Residents may sign up to be notified via email or telephone when anything is recorded in the Register of Deeds Office with their name on it. It will quickly alert any resident that something has been filed and if they are unaware of the filing they may come in and see document to make sure it should have been filed. If someone files something fraudulently against their property they are notified and they can provide paperwork to the Prosecuting Attorney for prosecution while the paper trail is fresh. Notifications are generally within 24 hours of the actual recording time.

- The first phase of the digitizing of all the land records was completed in 2015. The first phase included Books 1 - 37 of the deeds along with the grantor/grantee indexes to the books. They are ready to be installed into our AVID program which will make them searchable along with our documents being recorded today. The plan is to have projects, funded out of the Automation Fund, each year to include the digitizing of all the old land records up to present documents currently in the system. In 2016 the plan is to have all the Photostat copies digitized because reproduction is not easily done in their present form. Once they are digitized it will be less costly and less time consuming because of adjustments needed now to get a readable copy.

Sheriff – Bob Bezotte

- The Livingston County Sheriff Department Road Patrol handled approximately 25,000 calls for Service, took over 6100 police reports, and 2200 traffic crashes in 2015.
- In 2015, LCSD continued to strengthen community relations by actively participating in our annual events such as the LESA Cops vs. Kids Bowling challenge. This is a fun event in which special needs students from the LESA Adult Transition Program compete against members of the Sheriff Department in a bowling tournament. LCSD also hosted their annual Livingston County Shop with a Cop and Shop with a Hero Christmas Events. These events pairs up to 120 children ages 5 - 16 from less fortunate families with Livingston County police officers for an all-expense paid Christmas shopping experience.
- As a part of a \$17 million dollar project, an addition to the jail has been under construction since October 2014. The new addition officially opened and inmates were transferred in on December 14, 2015. Phase 2 of the jail project will commence by the end of this month. This phase will primarily reconfigure some of our existing floor plan, making the entire operation much more efficient. Most notably we will gain several special management cells, which we severely lack currently. 4532 inmates were booked into the jail in 2015.
- Prior to the expansion opening, the Sheriff’s Department hosted a number of events at the jail for the general public, including a fundraiser for Big Brothers & Big Sisters of Livingston County at which over \$7,000 was raised. Several open houses and tours of the jail expansion were hosted for members of the criminal justice community, educators and students as well as a variety of other civic-minded parties and organizations.
- 20 new employees have been hired to cover the increased operation. These included new sergeants, deputies, intake specialists, and a population monitor.

Veteran's Services – Director: Jon Waggoner

- Received a donated van, bought a new van, and hired a part-time driver.
- Provided more than 200 rides to the VA hospital for County Veterans.
- Received a \$25,000 donation from the Kellogg Foundation.
- Started a “Peacetime Veterans” relief fund and raised almost \$8000.
- Provided Veterans and their families with 32 turkeys for Thanksgiving and 25 for Christmas.
- 2nd Annual Pictures with Santa.
- Provided \$236,693 in relief to County Veterans.